

A modular matrix for interagency coordination in multipurpose cash responses

Situation and response analysis			Intervention design			Implementation	
Needs analysis	Market Analysis	Operational Feasibility	Modality selection	Funding	Targeting	Delivery	M&E
1 agency leads the multi-sector needs assessment using agreed methodology - OR - agencies use shared needs assessment tools in assigned geographic areas. Data pooled and analysis done jointly. Results shared.	Shared design (methodology, market selection, geography) and data collection fed into joint market analysis.	1 agency leads the assessment of each specific element of operational feasibility, based on agreed tools; joint analysis.	Joint and mandatory decisions on modality, transfer value, frequency, duration.	Funds requested and channelled through 1 agency; internal consortium funding allocations based on agreed siloed functions.	1 agency designs the joint targeting methodology for beneficiaries.	Complete separation of implementation functions, i.e. one agency running each aspect of project.	1 agency designs, runs, and analyses M&E; all info feeds into 1 database.
Agencies use agreed (sectoral) needs assessment tools; each agency collects and analyses data separately; results shared.	Coordinated design and data collection but separate analysis. High level of sharing.	Common assessment tool; separate data collection and analysis.	Joint and recommended decisions on modality, transfer value, frequency, duration.	1 coordinated channel for requesting and channelling funds; funds allocated as per decisions of consortium.	Agencies jointly design the targeting methodology for beneficiaries.	Each agency independently delivers (using shared tools but separate databases) in assigned geographic area; joint negotiation of CDM provider agreements.	1 agency designs M&E; independent data collection and analysis using shared tools; all info feeds into 1 shared database.
Coordinated planning of assessment (to avoid duplication); assessments undertaken using different tools; results shared.	Individual design but high level of systemic sharing.	Agencies may / may not use common tools for operational feasibility assessments; results are shared.	Decision making processes and information shared but decisions taken independently.	Agencies obtain and manage funds independently; coordination of proposals to avoid duplication.	Agencies do not necessarily have commonly agreed definition of vulnerability but share basic assessment methodology features.	Each agency independently delivers (using separate tools and databases) in assigned geographic area; CDM provider assessments shared but no joint negotiations.	Each agency independently designs and runs M&E and collects and analyses the data.
Agencies conduct their needs assessments with different tools and without coordinated planning; results not necessarily shared.	No agreed methodology for market analysis; reports may not be shared.	Each agency undertakes separate assessments of operational feasibility; results not shared.	Independent design processes; ad hoc information sharing.	Agencies obtain and manage funds independently; no coordination.	All agencies set their own targeting criteria. No systematic sharing of information.	Each agency runs own programmes. No systematic sharing of information.	Each agency independently designs and conducts M&E and analyses data; no systematic information sharing.